



The Challenge of Establishing World-Class Universities

Jamil Salmi

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World Class



World-class
banking.

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natural lab experiment: U. of Malaya vs. NUS

- **late 1950s: 2 branches of University of Malaya**
- **today, stark difference:**
 - **THES: NUS # 34, UoM not in top 200**
 - **SJTU: NUS 101 - 150, UoM 401- 500**
 - **QS biology & chemistry: NUS # 28 & 15**



outline of the presentation

- defining the world-class university
- the road to academic excellence
- lessons of experience



what have we learned?



DIRECTIONS IN DEVELOPMENT
Human Development

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 THE WORLD BANK

how do you recognize a world-class university?

- everyone wants one
- no one knows what it is
- no one knows how to get one

Philip G. Altbach



defining the WCU

- self-declaration



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