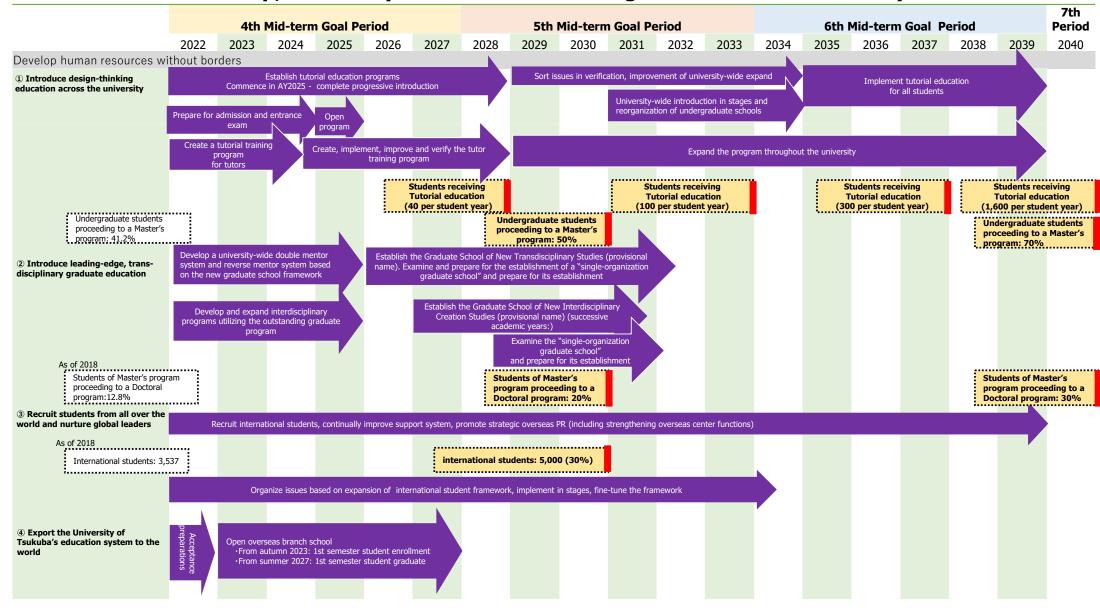


	4th Mid-term Goal Period						5th Mid-term Goal Period							6th Mid-term Goal Period					
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040
hance research beyond dis	cipline	s																	
Go beyond global research ndards by increasing ernational brain circulation					Accelerate th	e internationa	ıl brain circula	ation through i	nvitation of ov	rerseas educa	ation and rese	arch units an	d the internat	ional tenure t	rack system				
of 2018 Overseas research & education units Total: 13						Oversea Total: 1	ns research 8	& education	units							Overse Total:	eas research 25	& education	n units
stablish a support system irough the Organization for the Development of Global				Promote rese	arch center d	evelopment cy	/cle, create re	esearch centers	s of the world'	s highest sta	ndard through	the Organiza	ation for the I	Development (	of Global Rese	earch Centers			
of 2018	Research ( End of T Assessm	erm 🕠		Research Cer Interim Assessmer		Research Cer End of Teri Assessmer	n st	R	Research Cente Interim Assessment	er (D)	Research Cen End of Terr Assessmen	n 🛂		Research Cen Interim Assessment		Research Cer End of Ter Assessmer	m 🔻	As	earch Cente Interim ssessment
Peer-reviewed papers: 3,364 Top 1% journal papers:78 Academic books: 62 Grants-in-Aid for Scientific Research per faculty: 0.66						Peer-re Top 1% Acaden Grants- faculty	viewed : 4,0 journal pa nic books: 1 in-Aid for S : 0.75	000 pers:130	earch per							Peer-I Top 10 Acade Grants facult	reviewed: 5, % journal pa mic books: 2 s-in-Aid for S y: 0.9	,000 apers:180	esearch pe
Visiting researchers from abroad: 1,711						•		s from abroa	· · ·								_	ers from abro	•
Create new academic fields bugh transdisciplinary								Promote the	Academic Pre	parative Cent	ter system as	an incubator							
laboration Establish Academic Preparative Center system of 2018						4													
Transdisciplinary research units Total : 155						Transdi Total: 2	sciplinary re 200	esearch units	s							Transo Total:	lisciplinary r 250	research uni	ts
Implement new value for imanity through collaborative, ociety-oriented research						Invite corp	orate R&D de	epartments to t	the university	and establish	B2A (busines	s to academi	c) research la	boratories					
	h B2A syste	B2A	research lab	bs: 2			B2A Tota	\ research lab al: 5	os								B2/ Tot	A research la tal: 10	abs
Citations of Industry-university co-authore papers: 12.8	ed	Citat unive	ions of Indu ersity co-au ers: 15	ustry- thored			Cita univ	ntions of Indu versity co-aut ers: 20	ıstry-								Cita uni par	ations of Ind versity co-a pers: 30	dustry- uthored







		4th I	Mid-tern	l-term Goal Period			5th Mid-term Goal Period							6th	Mid-tern	n Goal I	7th Period				
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	9 2040		
olement research results to s	solve g	lobal issu	ies																		
stablish our Venture Ecosystem nternational university-startups	Entreprene	urship educat	tion for facult	y and student	s → Launchiı	ng startups —	→ Growth of t		Construct and ough procure				uisition of pro	fits from bus	iness expansi	on → Returr	s to university				
As of 2018										ntrepreneursh	nip education										
Students receiving entrepreneurship education: 150		Students re	ceiving	ation: 300			Students r	eceiving eurship educ									Students rec entrepreneu	eiving	,		
tablish overseas offices (LII, CiC)	Establish	n overseas ind	dustry-univers	sity collaborati	on centers; D	ispatch facult	y, students, a	and university-	launched ven	tures oversea	s; Promote gi	owth of starti	ıps that opera	te internatio	nally; Promote	e internation	al industry-univ	ersity joint re	search		
of 2018 Startups Total: 144 Funding for joint research from						Total: Fundi	300 ng for joint	research fro	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,							Star Tota Fund	tups l: 500 ling for joint ersity-startu	research fro	 om		
university-startups: 200 M yen Funds raised by spinouts: 5 B yen						Funds	raised by s	pinouts: 7 B	yen							Fund	ls raised by s	pinouts: 10	B yen		
	Establish external firms																				
nhance needs-driven R&D	Establish a fund investment system																				
							External fi Needs-driv	rms: 2 ven industry- joint researd									External firn Needs-drive	ns: 3 n industry-u	niversity		
								iQ									joint researc				
lake Tsukuba Science City vide an experimental field						Creat	e new service	es for the soci	ety of the futu	re, Promote r	medical MaaS	and realize a	super city cor	cept							
				Establish n	ew funds									Expand r	new funds				,		
Establish the Tsukuba Future City Lab	•						Projects: 5	5	, i								Projects: 10		, i		
Promote collaboration across							Impleme	ent research re	esults in socie	y in collabora	ation with scie	ence cities ove	rseas								



