

Implement research results to solve global issues

- Establish our Venture Ecosystem for international university-startups Promote collaborations among Tsukuba, Silicon Valley and Cambridge
 Startups: 3-fold (500); Funds raised: 2-fold (10 B yen)
- Enhance needs-driven R&D Establish external firms for responding to social needs
- Make Tsukuba Science City provide a challenging experimental field Leverage Cybernics, AI and IoT to create new services
- Promote collaborations across global science cities

Develop human resources without borders

- Introduce design-thinking education across the university
 - >> Tutorial education by 1,600 professors for 1,600 students
- Introduce leading-edge, transdisciplinary graduate education Develop double/reverse mentor systems; reorganize graduate schools into one
- Recruit students from all over the world and nurture global leaders
 International students: 5,000 (30%)
- Export the University of Tsukuba's education system to the world Open a overseas branch school

Enhance research beyond disciplines

- Go beyond global research standards by creating international brain circulation Nurture young researchers through expanding our International Tenure Track Program Create world-level research centers: Computational Science, Integrative Sleep Medicine
 >> Peer-reviewed papers: 1.5-fold (5,000); Top 1% journal papers: 2.5-fold (180)
- Create new academic disciplines through transdisciplinary collaboration Post AI, etc.
- Implement new value for humanity through collaborative, society-oriented research Establish B2A (Business to Academia) Research Laboratories

Our challenges Strengthen our financial foundation Strengthen governance • Diversify funding sources and strengthen strategic funding management Headquarter-led strategic recruitment of faculty • Increase ratio of young faculty •Increase external funding through large-scale, industry-university joint research **>>** Recruit 900 young faculty to attain a ratio of 30% members Increase funding through international, industry-university joint research Diversification faculty/administrative staff and their functions Strengthen new fields as a priority >> Increase joint research: 6.2 B yen, total funding to 7 B yen •Establishment of University Management Bureau Cultivate design-thinking Work with Tsukuba Science City Pioneer of university reforms in Japan New concept university Attract top-level international • Unique education system (independence of faculty organizations from Modern Japan's first higher students Core institution of Tsukuba Science City education organizations) education institution Wide variety of academic disciplines incl. physical education and the arts • Create a positive cycle for • Strong international outlook • Unique system for leadership and governance by the president 28th in world under 50 rankings diversified sources of funding

Perfectly Comprehensive University

