



Timeline for Tohoku University as Designated National University Acquisition & Development of Human Resources ~ Characteristic Degree Programs

	FY2017~2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028~2030	
① Promoting the Degree Program Cluster and the Advanced Graduate School based on interdisciplinarity, internationality, and industry-academia collaboration									
Promotion of Degree Programs and organization of the Tohoku University Advanced Graduate School	Promotion of Degree Programs and establishment of the Organization for Advanced Graduate Schools	Organization of the Tohoku University Advanced Graduate School based on requested deregulations							
	Development International Joint Graduate Programs (More than 10 programs until FY2021)	Further development and implementation of Degree Programs							
		Double the number of cross-sectoral Degree Programs in the 4th mid-term compared to the 3rd mid-term -----> Four times the number of graduates at International Joint Graduate Programs in the 4th mid-term compared to the 3rd mid-term -----> Further development and implementation of the Doctoral Program for World-leading Innovative & Smart Education							
	Number of Degree Programs 15 { Achieved ahead of time }						Number of Degree Programs: 25 ----->		
② Acquisition of talented students by improving the appeal of Graduate Schools									
Increasing international accessibility	Testing international standardization of entrance exams at graduate schools	Introducing & promoting international standardization of entrance exams at graduate schools							
	Ratio of international Ph.D. Students: 26% { Achieved ahead of time }						Ratio of international Ph.D. Students: 35% ----->		
Creation of a new financial support system (Expand support for students to living expenses)	New grant-type scholarships for all eligible Ph.D. students { Achieved significantly ahead of time }	Continuous support of grant-type scholarships for all eligible Ph.D. students					See also Governance Reforms		
	Construction of the University House Aobayama	Continuous support for students at the University House Aobayama etc.					Increase number of financial support beneficiaries (1.8M JPY annually) among Ph.D. students to 40% ----->		
	(Initial plan) Percentage of Ph.D. students receiving financial support: 80%						Percentage of Ph.D. students receiving financial support: 100% ----->		
③ Attracting brilliant young researchers from all over the world									
Educating brilliant young researchers		200 positions for young researchers at the Organization for Advanced Studies							
		Improved research environment for young researchers							
		20% more young researchers participating in international exchange by the end of the 4th mid-term compared to the 3rd mid-term ----->							
Remarks (Objectives, etc.)	<ul style="list-style-type: none"> • FY2021: Expand number of Degree Programs to 15, FY2030: Expand number of Degree Programs to 25 • FY2021: Expand ratio of foreign Ph.D. students to 26%, FY2030: Expand ratio of foreign Ph.D. students to 35% • FY2021: Financial support for 80% of Ph.D. students, FY2030: Financial support for all Ph.D. students • FY2030: 200 positions for young researchers • FY2018: 1720 rooms for students at the cross-cultural student dormitories 								

See also Reinforcement of Research Capabilities



Timeline for Tohoku University as Designated National University Reinforce Research Capabilities ~ Establishing the Core Research Cluster

	FY2017~2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028~2030
① Installment of a three-layered “Research Innovation System” under the Organization for Advanced Studies								
Establishing the Core Research Cluster for top level research (First Layer)	Promote research, internationalization and commercialization at the Core Research Cluster (See also ②)	Further promotion of research etc. at the Core Research Cluster						
	Expansion of positions for young researchers at the Frontier Research Institute for Interdisciplinary Sciences, the Division for Research in New Disciplines etc.	At least 1 additional center at the Core Research Cluster during the 4th mid-term ----->						
Promote interdisciplinary research across silos of specialized fields (Second Layer)	International Research Cluster in 9 priority areas with the International Joint Graduate School	Establish university wide brain circulation system for young researchers						
	Support interdisciplinary research projects e.g. Institute for Disaster Reconstruction and Regeneration Research, Research with Social Impact	Establish & advance Interdisciplinary Research Alliance						
② Creation of the Core Research Cluster with four pillars: “Materials Science”, “Spintronics”, “Next Generation Medicine” and “Disaster Science”								
Promote research, internationalization & commercialization at the Core Research Cluster ※ See remarks for objectives	Material Science: Establish “Mathematical Science – Search for Micro Materials – Creation of Macro Materials” research flow	Lead development of infrastructural materials, contribute to global society						
	Spintronics: Establish world leading research in “Spin-Centered Science”	Lead social & technological progress via academic research						
	Next-Generation Medicine: Establish foundation for personalize medicine & prophylaxis	Promote world leading Next-Generation Medicine						
	Disaster Science: Establish “Disaster Science” as new academic discipline	Contribute to international disaster risk reduction and specialized HR education						
③ Fostering young researchers at the Organization for Advanced Studies under the President’s leadership (200 positions)								
Educating brilliant young researchers	200 positions for young researchers at the Organization for Advanced Studies See also Acquisition & Development of HR							
	Improved research environment for young researchers							
Remarks (Objectives, etc.)	20% more young researchers participating in international exchange by the end of the 4th mid-term compared to the 3rd mid-term ----->							
	<ul style="list-style-type: none"> • FY2030: 200 positions for young researchers • FY2030: [Material Science, Spintronics, Next Generation Medicine & Disaster Science] 50% internationally co-authored publications & 20% foreign researchers • FY2021: [Next Generation Medicine] 150,000 genome analysis & 70,000 omics analysis, construction & release of reference panel, provide nation wide access to the Tohoku University Clinical Biobank • FY2027: More than 10 cases of practical R&D for reconstruction, regeneration and disaster risk reduction 							



Timeline for Tohoku University as Designated National University Collaboration with Society ~ R&D Research Centers Leading Global Innovation

	FY2017~2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028~2030
① Accelerating innovations at Tohoku University via reinforcing industry-academia cooperation								
Reinforcing functionality for industry cooperation	Head Office for Open Innovation Strategy		Establish industry liaisons, reevaluate faculty assessment, expand cross-appointments					
Intellectual property management	Expand TLO	Promote functionalities for IP management from creation to commercialization						
Large-scaled industry-academia partnerships	Advance strategic "Organization-to-Organization" joint research, promote co-creation via matching needs of industry with seeds from university							
	20% increased numbers of co-creation research centers, joint research laboratories etc. by the end of the 4th mid-term compared to the 3rd mid-term ----->							
Accelerate creation of venture capitals & entrepreneurship education	Actively utilize gap funds, enhance investment pipeline via collaboration with venture capitals							
	EDGE-NEXT & entrepreneur centers	Introduce & promote programs for the communication of industry know-how including design of business plans & investments						
	50% increased numbers of Tohoku University Ventures by the end of the 4th mid-term compared to the 3rd mid-term ---->							
② Advancements of collaboration with the industry - the new extension of the Aobayama campus								
Under-One-Roof Industry Collaboration Hub (Cooperative Research Square)	Establishment of centers	Advance close industry-academia collaboration via cooperative organizations (e.g. TLOs, VCs)						
Large-scaled industry-academia collaboration centers at the Science Park Zone (extension of the Aobayama campus)	Establish industry-academia innovation platform matching open & close strategy of industry		Attract corporations, establish autonomous industry-academia cooperation					
	(Construction & maintenance of the Next Generation Synchrotron Radiation Facility)			(Starting operations of the Next Generation Synchrotron Radiation Facility)				
③ Advancements of collaboration with the industry - Life Science								
Advancements of collaboration with industry in Life Science	Strategic research management system	Design & promote specialized facilities for the attraction of corporations & relocation of remote laboratories within the university						
	Advancement of open innovations for R&D of medical equipment at CRIETO, etc.		R&D eco system for innovation of medical equipment					
	Establish & promote open innovation model for pharmaceutical R&D	Promote open innovation in pharmaceutical R&D			Develop international center for innovative pharmaceutical R&D			
Remarks (Objectives, etc.)								



Timeline for Tohoku University as Designated National University Governance Reform ~ Reinforce functionality via progressive academic governance

	FY2017~2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028~2030
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① Structural reinforcement of support for the President (Provost, etc.), reform of institutes

Install Provost	Establish support system for the President (e.g. Provost)					Reinforce support system for the President		
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② Reinforcement of finances via strategic advancement of industry-academia innovation & utilization of common space and facilities

Expansion of Endowments	Reinforce & expand functionality of the fund raising office					Continuous diversification of endowment menu		
	Reinforce Shuyukai Alumni Network					Further reinforcement of the Shuyukai Alumni Network		

Creating strategic industry collaboration funds	Expand private joint research funds					Expansion of private joint research funds		
	5B JPY income via private joint research funds	Achieved ahead of time					Income from private joint research funds: 16.5B JPY	

Expand income from asset management	Establishment of the Asset Management Center							
	Policies for effective utilization of assets					Actions based on the policies		20% increased income from assets, endowment and investments by the end of the 4th mid-term compared to the 3rd mid-term

③ Utilization & prioritized investment of President's Budget for swift progress

Expand funds for President's Budget						Expand funds for the President's Budget via progressive financial strategies e.g. increased overhead		
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Support via President's Budget	Financial support for Ph.D. students	New grant-type scholarships for all eligible Ph.D. students	Achieved significantly ahead of time			Continuous support of grant-type scholarships for all eligible students		See also Acquisition & Development of HR
						Increase number of financial support beneficiaries (1.8M JPY annually) among Ph.D. students to 40%		

Support via President's Budget	Young researchers					Incremental expansion to 200 positions for young researchers		
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Support via President's Budget	Support for CRC					Continuous support for the 4 centers at the Core Research Cluster		
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Remarks (Objectives, etc.)	<ul style="list-style-type: none"> FY2021: 5B JPY revenue from joint research, FY2030: 16.5B JPY revenue from joint research FY2021: Financial support for 80% of Ph.D. students, FY2030: Financial support for all Ph.D. students FY2030: 200 positions for young researchers 							
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