## Evaluation criteria for National R&D Agency, Institute of Physical and Chemical Research (RIKEN) (draft)

Item		Evaluation criteria	Remark (related evaluation/monitoring indicator, etc.)
3.1 Establishment and operation of	Reinforcing the system and	Establishment and operation of a corporate management system serving as the	(Evaluation indicator)
the research institute management	function to support management	model for other national R&D agencies to maximize R&D outcomes and create	Analysis of social needs in Japan; appropriate evaluation of corporate management; and based
system to maximize R&D	under the president's leadership	innovation under the leadership of the president	on these, progress of improvement of corporate management under the leadership of the president
outcomes and create innovation	Improving the research	Suitable response to requests by the competent minister pursuant to Article 7 of the	• Improvement of research environment including personnel system reformation, recruitment of
	environment and fostering	Act on Special Measures (only if said case is present)	diversified and outstanding human resources and establishment of research support function
	outstanding researchers to produce		Acceptance and fostering of researchers in Japan and abroad; and acceptance of students
	the world's best research outcomes		Collaboration with overseas research institutes
			Distribution of research outcomes; and approach to outreach activities
			etc.
			(Monitoring indicator)
			No. of permanent employees
			Proportion of foreign and female researchers and No. of research assistants
			• No. of young researchers in Japan and abroad; and No. of university students accepted
			• No. of papers published in academic paper magazines; and indexes for the quality of papers
			(No. of top 10% cited papers, etc.)
			No. of outreach activities
			etc.
	Promoting social return of research		(Evaluation indicator)
	outcomes through close		One to one collaboration with industries and universities, and social return of resulting research
	collaboration with related		outcomes
	organizations		Progress of intellectual property management; and creation and fostering ventures
			Exploiting and creating of new sciences, and resulting outcomes such as production of
	Exploiting and creating new		innovative seeds
	science to support sustainable		etc.
	innovation in Japan		
			(Monitoring indicator)
			• No. of collaborations with internal and external research institutes; and No. of joint projects
			• Acceptance of funds from private enterprises for large-scale joint research projects; No. of
			patents (application, registration); implementation rate of patents owned for more than 10 years;
			and No. of RIKEN originated ventures
			• Activities of researchers (senior researchers) having excellent research achievements, in-depth
			insights and ability for leadership in relation to the exploitation and creation of new sciences; and
			No. of horizontal and cross-sectoral integrative research projects
			etc.
3.2 Promoting of strategic R&D	Advanced intelligence projects	• Strategic promotion of R&D based on the mid to long-term objectives/plan to meet	(Evaluation indicator)
based on national strategies, etc.	Theoretical and mathematical	national and social needs designated in the Science and Technology Basic Plan	• Progress of strategic R&D in individual fields focusing on major R&D themes set in the mid to

(Appendix 2)

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	sciences	o Creation of world's best R&D outcomes; and social return of these outcomes	long-term objectives/plan
	Medical sciences	o Appropriateness of R&D management for maximizing R&D outcomes	Creation of world's best R&D outcomes and social return of these outcomes
	Bio-functional science	o Suitable response to requests by the competent minister pursuant to Article 7 of the	Management concerning the progress of R&D
	Brain and neuroscience	Act on Special Measures (only if said case is present)	etc.
	Sustainable resource science		
	Emergent matter science		(Monitoring indicator)
	Advanced photonics		• No. of papers published in academic paper magazines; and indexes for the quality of papers
	Accelerator science		(No. of top 10% cited papers, etc.)
			• No. of patents (application, registration); acceptance of external funds; and No. of collaborations
			(joint research, etc.)
			etc.
3.3 Establishment, operation and	Computational science	o Promotion of the operation, sharing, enhancement and application of R&D	(Evaluation indicator)
upgrading of the world's most	Synchrotron radiation science	infrastructure based on the mid to long-term objectives/plan	• Progress of the operation, sharing, enhancement and application of R&D infrastructure focusing
advanced research infrastructure	-	• Creation of outstanding research outcomes for enhancement and application as a	on major themes set in the mid to long-term objectives/plan
	Bio-resource research	research institute; and social return of these outcomes	• Creation of outstanding R&D outcomes for enhancement and application and social return of
		o Creation of outcomes to contribute to the development of S&T or socioeconomic by	these outcomes
		sharing R&D infrastructure with external organizations	Creation of outcomes resulting from sharing with external organizations
		o Appropriateness of R&D management for maximizing R&D outcomes	Management concerning the progress of research on the operation, sharing, enhancement and
		o Suitable response to requests by the competent minister pursuant to Article 7 of the	application of R&D infrastructure
		Act on Special Measures (only if said case is present)	etc.
			(Monitoring indicator)
			• No. of sharing cases, etc.
			• No. of papers published in academic paper magazines; and indexes for the quality of papers
			(No. of top 10% cited papers, etc.)
			• No. of patents (application, registration); acceptance of external funds; and No. of collaborations
			(joint research, etc.)
			etc.