

## 米国の大学の知的財産活動 財政パフォーマンス

## Financial Performance

資料4-3

科学技術・学術審議会産業連携・地域支援部会  
産学官連携推進委員会(第2回)  
H23.5.23

Financial Contribution	Number	%
Loss making	68	52.3%
Gross profitable	27	20.8%
Net profitable	14	10.8%
Self sustaining	21	16.2%
Total	130	

Abrams, Leung and Stevens, Research Management Review, “What drives technology transfer – Is it all about the money?” Fall/Winter 2009



2011.5 Ashley氏から配布を了解済み(羽鳥)



# Definitions

Loss Making

Total expenses exceed revenues

Gross Profitable

Revenues exceed total expenses

Net Profitable

Revenues retained in institution<sup>1</sup>  
exceed total expenses

Self sustaining

Revenues retained to offset  
expenses<sup>2</sup> exceed total expenses

<sup>1</sup> i.e. after sharing with inventors

<sup>2</sup> i.e. after distribution to inventors and to laboratories to be spent on internal research



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